

19<sup>th</sup> November, 2024

National Stock Exchange of India Limited  
"Exchange Plaza", 5<sup>th</sup> Floor,  
Plot No.C/1, G Block  
Bandra-Kurla Complex  
Bandra (East), Mumbai 400051.

BSE Limited  
Phiroze Jeejeebhoy Towers,  
Dalal Street, Fort,  
Mumbai 400001.

The Luxembourg Stock Exchange  
35A Boulevard Joseph II,  
L-1840 Luxembourg.

London Stock Exchange Plc  
10 Paternoster Square  
London EC4M 7LS.

**Sub: Intimation under Regulation 30 (11) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("the Listing Regulations") by Mahindra & Mahindra Limited ("the Company") - Clarification on News Article**

There is a News Article published on the website of "Newspaper – The Economic Times" on 19<sup>th</sup> November, 2024 with the title "M&M, Skoda-VW India JV talks hit speed bump as companies unable to reach consensus on key issues" at the following link:  
<https://economictimes.indiatimes.com/industry/auto/auto-news/mm-skoda-vw-india-jv-talks-hit-speed-bump-as-companies-unable-to-reach-consensus-on-key-issues/articleshow/115427176.cms?from=mdr>

In view of the above speculation, the Company is clarifying to the Stock Exchanges as follows:

- The Company had on 16<sup>th</sup> February, 2024 (Annexure 1), intimated to the Stock Exchanges about signing of a Supply Agreement with Volkswagen Group for components of Volkswagen's MEB platform.
- Thereafter, the Company clarified on a news article with the title "Skoda Auto leadership in India for stake sale talks with M&M" published on the website of Autocar Professional on 23<sup>rd</sup> September, 2024 (Annexure 1).
- As stated earlier, Mahindra and VW Group continue to explore multiple opportunities to expand the collaboration potential.
- In case there are any concrete outcomes with regard to any of the aforementioned discussions, appropriate disclosures will be made in a timely manner as per the norms under the Listing Regulations.
- The Company has complied with and continues to comply with the relevant disclosure norms under the Listing Regulations.
- The Company has been consistently disclosing many of its plans in its Press Release and Interactions during Earnings Call with Analysts and Media all of which has also been transparently disclosed to the Stock Exchanges.

You are requested to kindly note the same.

Yours faithfully,  
For MAHINDRA & MAHINDRA LIMITED

NARAYAN SHANKAR  
COMPANY SECRETARY

Encl: as above



**Mahindra & Mahindra Ltd.**  
Mahindra Towers,  
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Fax: +91 22 2490 0833  
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23<sup>rd</sup> September, 2024

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**Sub: Intimation under Regulation 30 (11) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("the Listing Regulations") by Mahindra & Mahindra Limited ("the Company") - Clarification on News Article**

There is a News Article published on the website of Autocar Professional on 23<sup>rd</sup> September, 2024 with the title "Skoda Auto leadership in India for stake sale talks with M&M" at the following link:

<https://www.autocarpro.in/news/scoop-skoda-auto-leadership-in-india-for-stake-sale-talks-with-mm-122706>

In view of the above speculation, the Company on its own considers it necessary to clarify to the Stock Exchanges as follows:

- The Company had on 16<sup>th</sup> February, 2024 (Annexure 1), intimated to the Stock Exchanges about signing of a Supply Agreement with Volkswagen Group for components of Volkswagen's MEB platform.
- As stated earlier, Mahindra and VW Group continue to explore multiple opportunities to expand the collaboration potential.
- In case there are any concrete outcomes with regard to any of the aforementioned discussions, appropriate disclosures will be made in a timely manner as per the norms under the Listing Regulations.
- The Company has complied with and continues to comply with the relevant disclosure norms under the Listing Regulations.
- The Company has been consistently disclosing many of its plans in its Press Release and Interactions during Earnings Call with Analysts and Media all of which has also been transparently disclosed to the Stock Exchanges.

You are requested to kindly note the same.

Yours faithfully,  
For MAHINDRA & MAHINDRA LIMITED

NARAYAN Digitally signed by  
NARAYAN SHANKAR  
SHANKAR Date: 2024.09.23  
18:09:27 +05'30'

NARAYAN SHANKAR  
COMPANY SECRETARY

Encl: as above

Ref. NS: SEC  
16<sup>th</sup> February, 2024

**National Stock Exchange of India Limited**  
"Exchange Plaza", 5<sup>th</sup> Floor,  
Plot No. C/1, G Block  
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Mumbai 400001.

**Bourse de Luxembourg**  
Societe de la Bourse de Luxembourg  
Societe Anonyme/R.C.B. 6222,  
B.P. 165, L-2011 Luxembourg.

**London Stock Exchange Plc**  
10 Paternoster Square  
London EC4M 7LS.

**Sub: Volkswagen and Mahindra sign supply agreement**

- Mahindra will equip a certain range of its electric platform INGLO with electric components of Volkswagen's MEB and unified cells
- Both companies continue to explore further potential opportunities for collaboration in India in the field of e-mobility

Dear Sir/Madam,

In furtherance to our letters dated 19<sup>th</sup> May, 2022 and 15<sup>th</sup> August, 2022, please find enclosed the Press Release issued by Mahindra & Mahindra Limited and Volkswagen Group in this regard.

Kindly take the same on record.

Please acknowledge receipt of the same.

**Yours faithfully,**  
**For MAHINDRA & MAHINDRA LIMITED**

**NARAYAN**  
**SHANKAR**

Digitally signed by NARAYAN  
SHANKAR  
Date: 2024.02.16 10:58:44 +05'30'

**NARAYAN SHANKAR**  
**COMPANY SECRETARY**

**Encl.: as above**

NO. 12/2024

## Volkswagen and Mahindra sign supply agreement

- Mahindra will equip a certain range of its electric platform INGLO with electric components of Volkswagen's MEB and unified cells
- Both companies continue to explore further potential opportunities for collaboration in India in the field of e-mobility

**Chennai / Wolfsburg, February 16th, 2024 - Volkswagen Group and Mahindra & Mahindra Ltd. (M&M) have signed the first supply agreement on components of Volkswagen's MEB for Mahindra's purpose-built electric platform INGLO, taking a definitive step further on their joint vision for e-mobility collaboration. The deal covers the supply of certain electric components as well as unified cells. With the agreement, Volkswagen and Mahindra are further deepening their collaboration which started with a partnering agreement and a term sheet in 2022. Both companies will continue to evaluate a potential expansion of the collaboration.**

Mahindra will be the first external partner to use the groundbreaking unified cell concept, the core element of Volkswagens battery strategy. The supply agreement will run over several years and will have total volume of about 50 GWh over lifetime. Volkswagen Group and Mahindra aim to strengthen their e-mobility footprint in the Indian automotive market and to accelerate the electrification in the region. Mahindra plans to launch five all-electric SUVs in India based on its new, purpose-built electric platform INGLO, starting December 2024. With more than five million new vehicles per year in 2023, India is one of the largest automotive markets in the world. The electrification of the passenger car segment is expected to gain significant momentum in the coming years.

Volkswagen's MEB platform and its components are used by the Group brands Volkswagen, Audi, Škoda and SEAT/CUPRA as well as external partners like Ford and Mahindra. The partnership with Mahindra is led by Volkswagen Group Technology and its "Platform Business" unit in close cooperation with Škoda Auto Volkswagen India Pvt. Ltd.

## Tim Fronzek

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Spokesperson Product and Innovation

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## Swati Khandelwal

Mahindra

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## Sarmad Kadiri

Škoda Auto Volkswagen India Pvt. Ltd.

Head - External Communications

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### About Mahindra:

Founded in 1945, the Mahindra Group is one of the largest and most admired multinational federation of companies with 260,000 employees in over 100 countries. It enjoys a leadership position in farm equipment, utility vehicles, information technology and financial services in India and is the world's largest tractor company by volume. It has a strong presence in renewable energy, agriculture, logistics, hospitality and real estate. The Mahindra Group has a clear focus on leading ESG globally, enabling rural prosperity and enhancing urban living, with a goal to drive positive change in the lives of communities and stakeholders to enable them to Rise. Learn more about Mahindra on [www.mahindra.com](http://www.mahindra.com) / Twitter and Facebook: @MahindraRise/ For updates subscribe to <https://www.mahindra.com/newsroom>

### About the Volkswagen Group:

The Volkswagen Group is one of the world's leading car makers, headquartered in Wolfsburg, Germany. It operates globally, with 115 production facilities in 19 European countries and 10 countries in the Americas, Asia and Africa. With around 676,000 employees worldwide. The Group's vehicles are sold in over 150 countries.

With an unrivalled portfolio of strong global brands, leading technologies at scale, innovative ideas to tap into future profit pools and an entrepreneurial leadership team, the Volkswagen Group is committed to shaping the future of mobility through investments in electric and autonomous driving vehicles, digitalization and sustainability.

In 2022, the total number of vehicles delivered to customers by the Group globally was 8.3 million (2021: 8.9 million). Group sales revenue in 2022 totaled EUR 279.2 billion (2021: EUR 250.2 billion). The operating result before special items in 2022 amounted to EUR 22.5 billion (2021: EUR 20.0 billion).

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